Subject: Meeting with Alan Rayment and John Idris Jones.24/1/2022

VG - Potential for nuclear in NW – how likely is it that these things will happen. Interested in your view given your knowledge and experience.

AR - Great initiative to set out and connect to a particular site. Whole purpose of the Cwmni Egino vehicle will be key. Won't be easy. Need clarity on what it is and what is wanted by all parties and what is possible. Need to get on with delivery – need some early benefits and tangible signs that people can get confident about. That's how I see it. Commend Welsh Government for setting this up – key way of bridging between developers and government.

VG – what work will you do with stakeholders and what other opportunities to see the confluence of energy projects and the skills required?

AR – Historically, it's been nuclear v renewables and actually now we need to connect opportunities together to work together to deliver the whole raft of climate change projects. Industry not quite there yet – we need to work together because the net zero challenge is so enormous along with the socio economic challenges in N Wales. Keen to get to meet all stakeholders and understand fears and opportunities and start planning. Want to be confident of what we can deliver – learnt from Horizon days that we need to knock down hurdles and not assume just because the project is needed that it will happen. This will be one of the hardest part of the job.

VG – what's your take on labour force?

AR –I see a gap between developer delivery and world of gvt. e.g. Sizewell. Gvt have only got engaged in last 6 months. We are starting with a site with a legacy in nuclear so need to create opportunities for development to be successful – filling gap that exists to reduce risks of development not happening. Makes it easier to tailor to community needs also. Need to create a strong sense of collaboration for both parties....

VG – North Devon and /Somerset are building a power station – what's the state of the labour market – will they go where work is ?

AR – This is both an opportunity and a threat. Mobility is a key point. We need locally based people and to build this up and tell the community this is an opportunity. Labour supply is a big problem industry wide and Sizewell are grappling with moving their workforce now. We need to focus on this issue and create local opportunities to support construction and those operating the facility for next 50/60 years....

VG - I'm most interested in what gain Wales can get in creation, operation and decommissioning of the facility.

AR – we need to think of it as a socio economic opportunity...

JI-D – pleased to have been able to sit in... couple of points to make. We've interviewed for non-exec directors and 2 stood out. With this sort of strong team there is potential to make things happen in Trawsfynydd and wider. Other thing is UK Gvt and Trawsfynydd – we've initiated discussions with De Commissioning authority – but they are just referring us on to BEIS. Will need political input to get to a position where NDA will work proactively with us on land allocation and resource support. We will be writing to them in next couple of weeks to outline our requirement.

VG – also a challenge to get Treasury sign off on all of this. We need a meeting in with Minister Hands after we've spoken to ⁱMCC later this week.

ⁱ Minister for Climate Change