Ref	Risk Description (1)	Inherent Risk (2)		-	Risk control measures/ proposed mitigating actions (3)		esio isk	dual ⑷	RAG status & change in res- idual score since Sept	Proximity (6)
W2	Resilience (Major Emergencies) If WAG fails to respond effectively to a major emergency, such as a flu pandemic, CBRN or other national level emergency then there is a risk to the citizens of Wales caused by a lack of strategic leadership and coordination from WAG with consequential reputational damage.	5	3	O 15	 Providing a Wales Risk Assessment based on information from the UK Risk Assessment and Local Resilience Forum Community Risk Registers – using it to inform national planning requirement. Recognising that the danger of a more severe pandemic has not gone away – by addressing the Hine Report Swine Flu recommendations for improvements and seeking to maintain health countermeasures stockpiles in an environment where resources are tight. Maintaining an all Wales resilience infrastructure to promote emergency preparedness and response within and across local responder agencies underpinned by a generic Pan - Wales Response Plan and arrangements to address specific national risks, linking to the UK Government. Undertaking Wales level exercises to test the Pan-Wales Response plan and national 	4	3	0 12	2010(5)	Grey

Ref	Risk Description (1)		Inherent Risk (2)		Risk control measures/ proposed mitigating actions (3)		esio sk	dual ⑷	RAG status & change in res- idual score since	Proximity (6)
		I	L	0		I	L	0	Sept 2010(5)	
					 arrangements. Maintaining in a state of readiness a fully operational Emergency Co-ordination Centre (Wales) including appropriately trained staff volunteers and senior managers as demonstrated by its use in the swine flu response. Providing dedicated support to health resilience and response to any major emergency including maintaining health stockpiles, issuing NHS guidance and overseeing NHS planning and response. 					

Notes:

- (1) Risk description including cause and consequence in the "If" ... "then" format.
- (2) Inherent risk score Exposure arising from a risk before any action has been taken to manage it.
- (3) Include measures already in place and future actions if known. Only actions in place can be used in determining the residual score.
- (4) Residual risk score Assessment of risk with control measures implemented.
- (5) RAG status Red, Amber, Green (Red 15-25, Amber 4-14, Green 1-3). Change in residual score = indicate whether the score is new or has move up, down or stayed the same. Use words or arrow symbols to record this.
- (6) Proximity Reflect the possible timing of the risk materialising i.e is the threat / opportunity stronger at a particular time using the scale below (use words or shading):

Black - Short term 0-3 months

Grey - Medium term 4-12 months

Blue - Long Term 13 months+

I = Impact (An assessment of the consequences of the risk materialising, scored 1-5)
L= Likelihood (An assessment of the probability of a risk materialising, scored 1-5)
O=Overall Score (Impact x Likelihood)