Ref	Risk Description (1)	Inherent Risk (2)		(2)	Risk control measures/ proposed mitigating actions (3)		esio sk		RAG status & change in res- idual score since October	Proximity (6)
P6	Resilience (Major Emergencies)  If we fail to provide leadership to ensure Wales is prepared for and resilient to the full range of national hazards and threats, including pandemic influenza, terrorism, major flooding and severe weather then there is a risk to the health and well being of the citizens of Wales.	5	4	o 20	<ul> <li>Controls</li> <li>Comprehensive, tested governance structure in place, including Wales Resilience Forum and Civil Contingencies Group.</li> <li>Established links with responder agencies, including through the Joint Emergency Service Group and liaison attendance at operational commands.</li> <li>Investment in facilities and communications that enable an accurate Wales wide collation and coordination of information to be undertaken in emergency situations.</li> <li>Emergency contact arrangements and list of volunteers in place.</li> <li>Mitigating Actions</li> <li>Enhanced training programme for senior command.</li> <li>Provision of additional training and review of reward and recognition for volunteers.</li> <li>Close monitoring implementation of changes</li> </ul>	3	3	9	2012 (5) Amber	Grey

Ref	Risk Description (1)		Inherent Risk (2)		Risk control measures/ proposed mitigating actions (3)		esio sk	dual ⑷	RAG status & change in res- idual score since October	Proximity (6)
		I	L	0	resulting from Compact commitments and health reconfiguration.  Updates received on transition of Environment Agency to Natural Resources Wales.  [It has not been possible to agree this with Health colleagues in the time available nor therefore to finalise the residual risk score].	1	L	0	2012 (5)	

## Notes:

- (1) Risk description including cause and consequence in the "If" ... "then" format.
- (2) Inherent risk score Exposure arising from a risk before any action has been taken to manage it.
- (3) Include measures already in place and future actions if known. Only actions in place can be used in determining the residual score.
- (4) Residual risk score Assessment of risk with control measures implemented.
- (5) RAG status Red, Amber, Green (Red 15-25, Amber 4-14, Green 1-3). Change in residual score = indicate whether the score is new or has move up, down or stayed the same. Use words or arrow symbols to record this.
- (6) Proximity Reflect the possible timing of the risk materialising i.e is the threat / opportunity stronger at a particular time using the scale below (use words or shading):

**Black - Short term 0-3 months** 

**Grey - Medium term 4-12 months** 

Blue - Long Term 13 months+

I = Impact (An assessment of the consequences of the risk materialising, scored 1-5)

L= Likelihood (An assessment of the probability of a risk materialising, scored 1-5)
O=Overall Score (Impact x Likelihood)